

# Future UniLab



Una Europa

”There’s almost no reflection of how the university should look like in 10,20,30 years’ time and we need a space for that... The question is how do we make it possible to think outside the box on regular basis?”

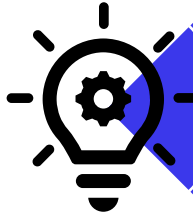


Bartosz Brożek, Lead of Una Europa Future UniLab

# The Una Europa Future UniLab is a space for:

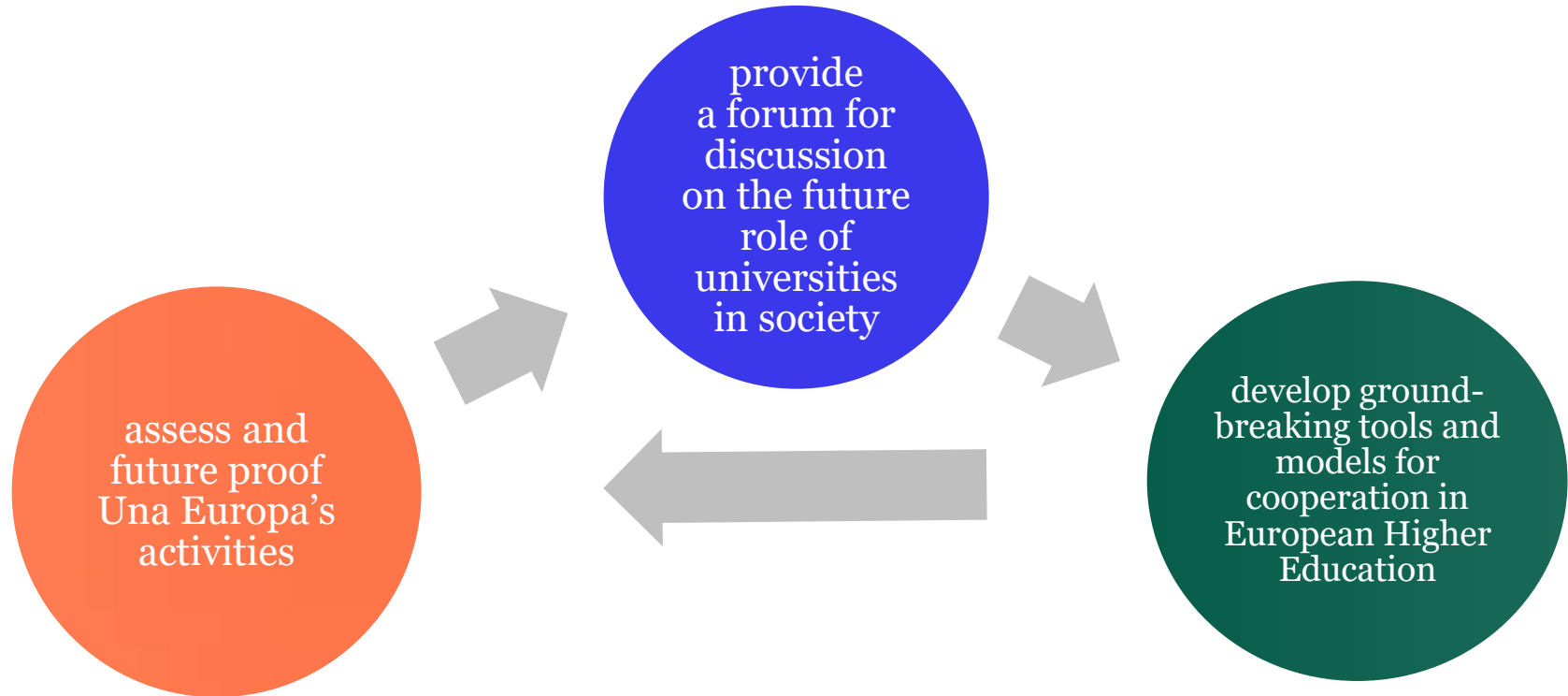


STRATEGIC  
REFLECTION

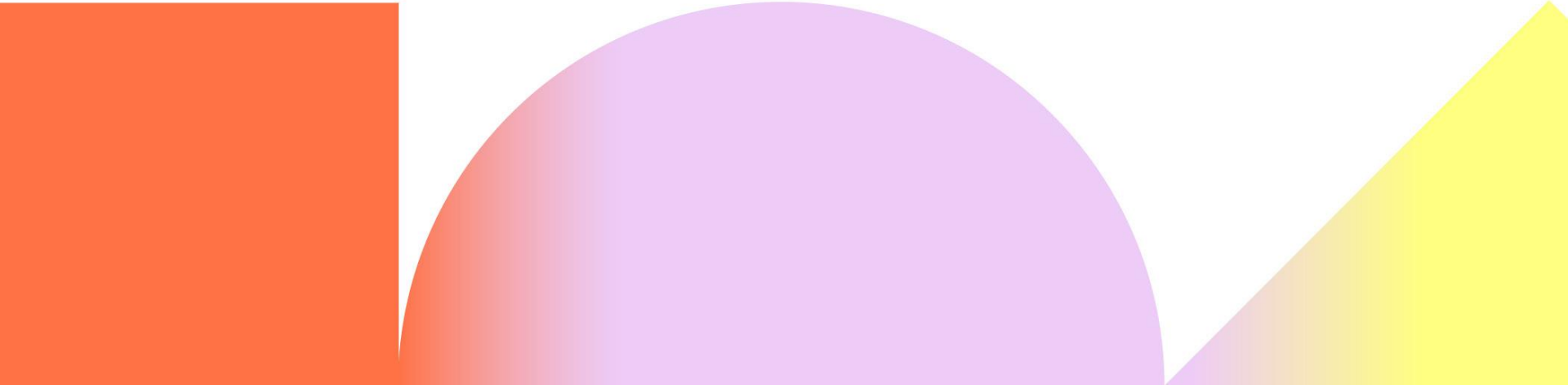


INNOVATION

# The Future UniLab serves as the Think Tank of Una Europa. Designed as a Living Laboratory, it aims to:



The Future UniLab will develop a new method for discussing the obstacles and opportunities European universities face when they join forces to “Europeanise” their activities.



# Goals of the Future UniLab:



to rethink the role and  
functioning of  
universities

to develop innovative  
instruments to foster  
cooperation and  
creativity

to initiate and moderate  
discussion within Una  
Europa and beyond,  
pertaining to all aspects  
of the university's  
mission

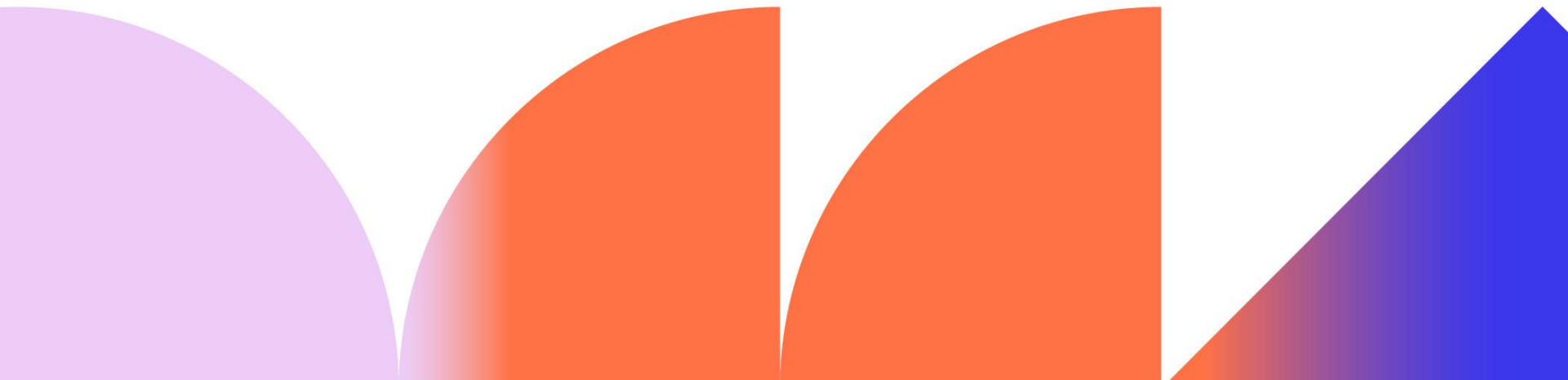
# Unique methodology

The Future UniLab embodies a unique methodology which gives rise to innovative, **out-of-the-box** thinking and **problem-solving**.

una  
europa



We identify **fundamental problems** connected to the functioning of the universities and appoint **visionary** teams, consisting of creative specialists from within and outside of academia, to offer innovative solutions to the problems. These visionary ideas are translated into workable, scalable, and translatable formats by teams of **designers**.





# Visionaries

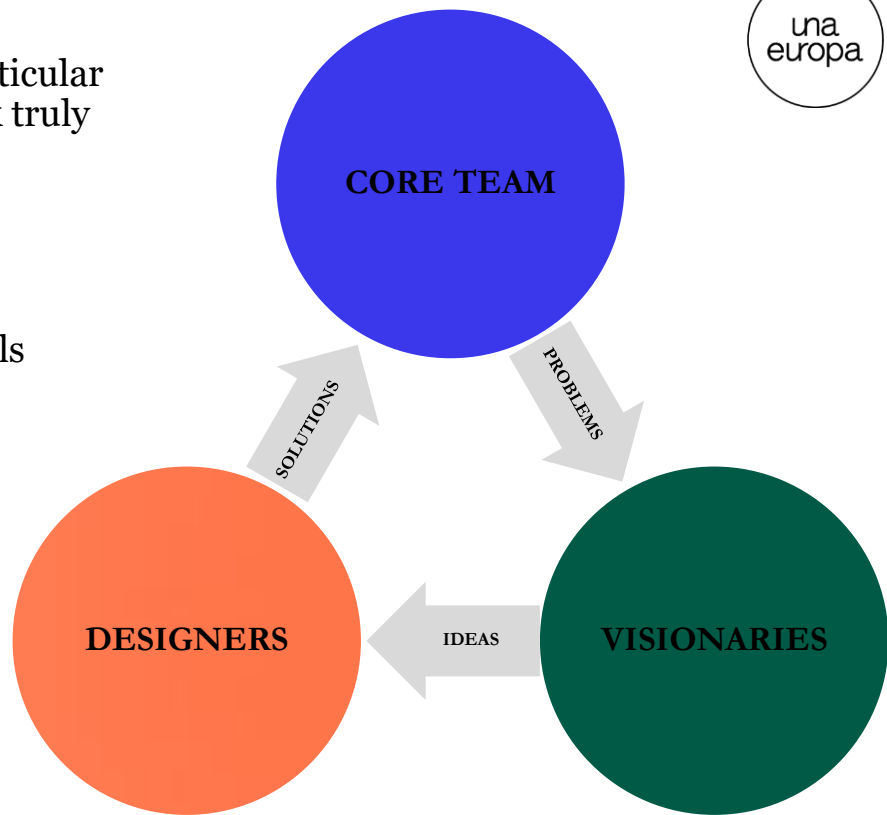
The teams of visionaries will be appointed to work on particular issues. They will be given the freedom to dream and think truly out of the box.

# Designers

The teams of designers, will consist mainly of professionals from the Una Europa partners and will be tasked with the crucial “reality check” for the dream scenarios.

# Core Team

The *core team* coordinates the Future UniLab activities and acts as the main interlocutor for policy makers. It will play a central role in differentiating “fundamental questions” and “short-term problems” and defining the appropriate discussion forum, within the UniLab and beyond.



# Meet our Core Team



**Prof. Bartosz Brożek**, Work Package Lead Future UniLab, Director of the Copernicus Center for Interdisciplinary Studies, Vice-Dean of the Faculty of Law and Administration, Uniwersytet Jagielloński



**Prof. Radosław Rybkowski**, Professor at the Institute of American and Polish Studies, Jagiellonian University



**Britta Piel**, Head of Unit: Center for International Cooperation, Division International Affairs, Freie Universität Berlin



**Prof. Mirko Degli Esposti**, Deputy Rector, Vice Rector for Digital Technologies, Università di Bologna



**Prof. Manuel Sintubin**, Professor of Geodynamics, KU Leuven



**Prof. Sian Bayne**, Professor of Digital Education, Assistant Principal for Digital Education, University of Edinburgh



**Dr Michael Gallagher**, Lecturer in Digital Education, member of the Centre for Research in Digital Education, University of Edinburgh



**Prof. David Capitant**, Lawyer, Professor of Law, Paris 1 Panthéon Sorbonne



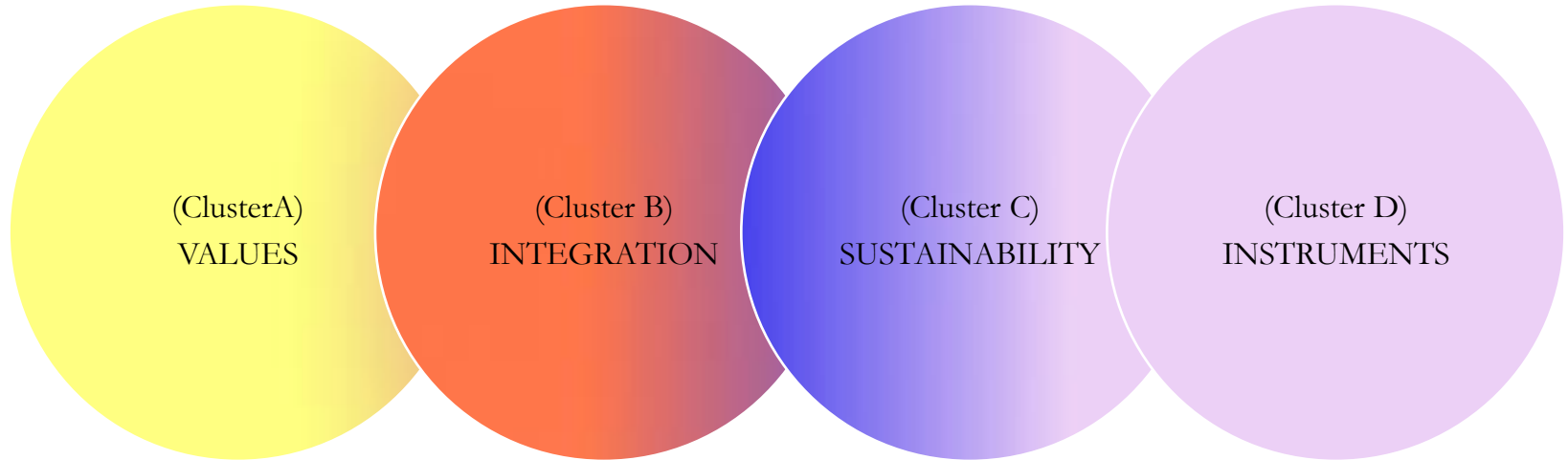
**Dr Anna-Maria Salmi**, Head of Development, International Affairs, Helsingin Yliopisto



**Dr Guillermo Villaverde López**, Assistant Professor at the Department of Logic and Theoretical Philosophy, Universidad Complutense de Madrid

# The Future UniLab fundamental problems

The goal of the Future University Lab is to address fundamental problems pertaining to the future of universities. These problems may be divided into four different clusters:



# Fundamental Problems



## Values

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1. Which core values should inform the University of the Future to avoid the binaries of the ivory tower and rigid managerialism?
2. How to re-conceptualize universities in order to capture their social and cultural role?
3. What is the essence of the European University of the Future?

## Sustainability

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1. How should universities take the lead in the search for a new balance between human society and the natural environment?
2. How can universities promote the well-being of employees and students and help them flourish?
3. How can universities become future-proof and resilient in an ever more rapidly changing world?

## Integration

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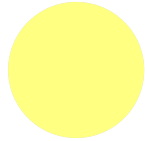
1. Is it reasonable to further integrate various dimensions of the university's mission, and how to do it?
2. How to facilitate mutual understanding and cooperation between various inter-university actors?
3. How to integrate the universities with their ecosystem - locally, nationally and internationally?

## Instruments

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1. How should the digital dimension of the university of the future be conceived?
2. What should be the management models of the university of the future?
3. How to develop a model of university's comprehensive and balanced communication?

# Fundamental problems thoroughly analyzed and elaborated by the visionaries in the first round are:



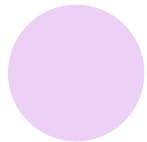
What is the essence of the European University of the Future?



How to integrate the universities with their ecosystem - locally, nationally and internationally?



How can universities become future-proof and resilient in an ever more rapidly changing world?



How should the digital dimension of the university of the future be conceived?

# Future UniLab Values Visionaries



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What is the  
essence of  
the  
European  
University  
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Future?

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**Professor Nuria Sánchez Madrid** – Associate Professor in Philosophy



**Professor Hartmut Mayer** – European Studies Centre Director at the University of Oxford



**Anna Zanoli** – President of the Student Council of the University of Bologna



**Tommi Laitio** – Executive Director at the City of Helsinki



**Wojciech Bonowicz** – Poet and essayist



**Sven Mastbooms** – CEO of Kindred Spirits



**Dr James Lamb** – Digital Education researcher

# Future UniLab Integration Visionaries:



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How to  
integrate the  
universities  
with their  
ecosystem -  
locally,  
nationally and  
internationally?

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**Naveed Syed** – Head of Global Networks, Falling Walls Foundation



**Leonardo Corbo** – Business expert



**Henna Pursiainen** – CEO of Dare To Learn



**Patrycja Radek** – Strategic leader, innovation broker, problem solver



**Professor Noel B. Salazar** – Social and Cultural Anthropologist



**Professor José Manuel Ruano** – Expert in public policy analysis



**Professor Chris Speed** – Expert in Design Informatics

# Future UniLab Sustainability Visionaries:



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How can  
universities  
become future-  
proof and  
resilient in an  
ever more  
rapidly  
changing  
world?

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**Professor Minna Palmroth** – Director of Finnish Centre of Excellence in Research of Sustainable Space



**Professor Justyna Bugaj** – Expert in HR and university management



**Michel Bauwens** – Founder of the Foundation for Peer-to-Peer Alternatives



**Dr Andrea Frank** – Head of the Field of Action, Science and Research at Stifterverband



**Professor Soledad Garcia-Ferrari** – Expert on current processes of urban development and regeneration



**Professor Cristina Herrero Jáuregui** – Expert in biodiversity



**Professor Angelo Paletta** – ProRector of the University of Bologna



# Future UniLab Instruments Visionaries:



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How should  
the digital  
dimension  
of the  
university of  
the future be  
conceived?

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**Jackie Strecker** – Manager of the UNHCR's educational innovation portfolio



**Professor Sebastiano Moruzzi** – Expert in Philosophy, Language Theory and didactic innovation



**Dr Jaakko Kurhila** – Chief Digital Officer (CDO) at the University of Helsinki



**Joanna Zabawa-Kalinowska** – IT expert and cognitive scientist



**Professor Marc Lachieze Rey** – Astrophysicist, theorist and cosmologist

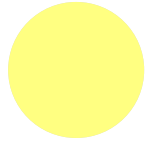


**Professor Timothy D. Drysdale** – Chair of Technology Enhanced Science Education



**Pedro Enríquez de Salamanca** – Creative Researcher and Speculative Designer at Wander

# Fundamental problems thoroughly analyzed and elaborated by the visionaries in the second round are:



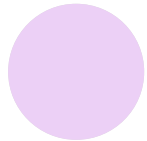
How to re-conceptualise universities in order to capture their social and cultural role in local environments in the face of the contemporary challenges?



How to facilitate mutual understanding and cooperation between various inter-university actors?



How should universities take the lead in the search for a new balance between human society and the natural environment?



How to develop a model of university's comprehensive and balanced communication?

# Future UniLab Values Visionaries



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How to re-conceptualise universities in order to capture their social and cultural role in local environments in the face of the contemporary challenges?

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**Franziska Schönfeld** – Futures researcher and cultural scientist with a focus on feminist futures and arts education, co-founder of [zukunftsforscherin.de](http://zukunftsforscherin.de)



**Prof. Tuomas M.S. Lehtonen** – Secretary General of the Finnish Literature Society, expert in European history



**Dr Magdalena Lisińska** – Expert in political science, Assistant Professor at the Institute of American Studies and Polish Diaspora



**Dr Georgia Cole** – Chancellor's Fellow, University of Edinburgh



**Dr Gonzalo Delacámara** – Senior Research Fellow and Head of the Water Economics Department. International policy advisor to the European Commission, United Nations Organisation, World Bank Group and the OECD.

# Future UniLab Integration Visionaries:



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How to  
facilitate mutual  
understanding  
and  
cooperation  
between various  
inter-university  
actors?

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**Prof. Miriam Flickinger** – Professor of Organization, expert in organization theory, behavioral strategy, and corporate governance



**Prof. Silvia Bernardini** – Professor of English language and translation at the University of Bologna



**Prof. Kai Nordlund** – Professor in computational materials physics, Dean of the Faculty of Science



**Prof. Ronald Barnett** – Emeritus Professor, Univeristy College London expert in Higher Education, author and keynote speaker



**Prof. Koenraad Brosens** – Professor in Art History at the University of Leuven, PI of Project Cornelia



**Dr Christian Yeomans** – Deputy Director, Edinburgh Global at the University of Edinburgh



**Carlos Almela Mariscal** – Cultural Manager

# Future UniLab Sustainability Visionaries:



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How should universities take the lead in the search for a new balance between human society and the natural environment?

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**Dr Michael Bies** – Visiting Professor at the Peter Szondi Institute of Comparative Literature, Freie Universität Berlin



**Prof. Giovanni Emanuele Corazza** – Full Professor at the Alma Mater Studiorum University of Bologna, President of the Fondazione Guglielmo Marconi, founder of the Marconi Institute for Creativity



**Prof. Rose Thorogood** – Assistant Professor in Behavioural Ecology and Chair of Bioresilience Grand Challenge at the University of Helsinki



**Prof. Marcin Grynberg** – Assistant professor at the Institute of Biochemistry and Biophysics, Polish Academy of Sciences



**Prof. Dave Reay** – Professor of Carbon Management & Education, Director of the Edinburgh Climate Change Institute, University of Edinburgh

# Future UniLab Instruments Visionaries:



How to develop  
a model of  
university's  
comprehensive  
and balanced  
communication?



**Dr Elisabeth Holuscha** – Expert in research funding, strategic development and internationalisation, Director Plan W



**Dr Mikołaj Małecki** – Teacher at the Jagiellonian University, CEO Cracow Institute of Criminal Law



**Prof. Raffaele Laudani** – Film professor of History of political thought - director of Academy of global humanities and critical theory - president of the Foundation for Urban Innovation



**Andra Oprisan** – Design Strategist

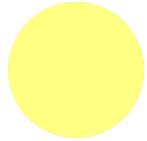


**Jennifer Williams** – Expert in poetry, collaboration, creative learning, curation and project management



**Stinne Vognaes** – Master's student of Global Politics and Communication at the University of Helsinki

# Fundamental problems to be thoroughly analyzed and elaborated by the visionaries in the third round are:



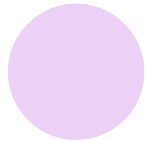
Which core values should inform the University of the Future to avoid the binaries of the traditional ivory tower and rigid managerialism?



Is it reasonable to further integrate various dimensions of the university's mission, and how to do it?



How can universities promote the well-being of employees and students and help them flourish?



What should be the management models of the university of the future?

# Future UniLab Values Visionaries



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Which core  
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University of the  
Future to avoid  
the binaries of  
the traditional  
ivory tower and  
rigid  
managerialism?

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**Prof. Tuomas Heikkilä** – Expert in history. Professor at the University of Helsinki



**Prof. Ignacio Pajón Leyra** – Expert in ancient skepticism, cynicism, and Hellenistic Philosophy. Associate Professor of Ancient Philosophy at the Universidad Complutense de Madrid



**Prof. Emmanuel Picavet** – Expert in applied ethics. Professor at the Université Paris-1 Panthéon-Sorbonne



**Katharina Schmitt** – Internationalization expert. TU Dresden International Campus



**Prof. Leo Van Broeck** – Professor Engineer Architect at KU Leuven University. Co-owner of an architectural office BOGDAN & VAN BROECK. Former Government Architect of Flanders



# Future UniLab Integration Visionaries:



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Is it reasonable  
to further  
integrate  
various  
dimensions of  
the university's  
mission, and  
how to do it?

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**Laurence Badel** – Expert in the history of international relations. Professor of contemporary history at the University of Paris 1 Panthéon-Sorbonne



**Prof. Cristina Demaria** – Professor of Semiotics at the Università di Bologna. Rector's delegate for equity, diversity and inclusion



**Dr hab. Marek Frankowicz** – Theoretical chemist - Expert in selforganisation and complexity theory, Bologna Expert. Main Specialist at the Faculty of Chemistry at the Jagiellonian University



**Prof. Miguel V. Espada** – Co-founder of Espadaysantacruz Studio. Expert in computer science, machine learning and data science. Associate Professor at the Universidad Complutense de Madrid

# Future UniLab Sustainability Visionaries:



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How can universities promote the well-being of employees and students and help them flourish?

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**Prof. Jean-Marc Bonnisseau** – Expert in applied mathematics and economic theory. Professor of mathematics at the Université Paris 1 Panthéon-Sorbonne



**Małgorzata Grzelewska** – Deputy Chancellor for General Affairs at the Jagiellonian University



**Prof. Amparo Lasén** – Expert in digital culture. Professor of Sociology at the Universidad Complutense de Madrid



**Jenna Sorjonen** – Operational Lead for 1Europe project at the University of Helsinki. Doctoral researcher specialized in sociolinguistics



**Hanna Voß** – Social and Cultural Anthropologist, design thinker, trainer and coach for mindful transformation and stress management

# Future UniLab Instruments Visionaries:



**Prof. María Amparo Grau Ruiz** – Expert in international cooperation in tax matters. Professor of Financial and Tax Law at Universidad Complutense de Madrid



**Kaisa Rönkkö** – Executive Director of Music Finland, helping Finnish music professionals build international success stories



**Alexander Rupp** – Higher Education Administrator, study Programme Manager. Expert in internationalization, capacity building projects and Higher Education Management



**Dr Marta Shaw** – Expert in globalization on management in higher education and science. Associate Professor, Institute of Public Affairs, Jagiellonian University



**Ivan Van de Cloot** – Chief Economist of Itinera. Expert in taxation, public finances and good governance

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What should  
be the  
management  
models of  
the university  
of the future?

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# Principles & Outputs

Visionaries are to tackle the fundamental problems in a novel way, pooling together the expertise and creativity of the team members.

## Out-of-the-box thinking:

Disregarding the (potential) legal and financial barriers as well as existing approaches to the problem.

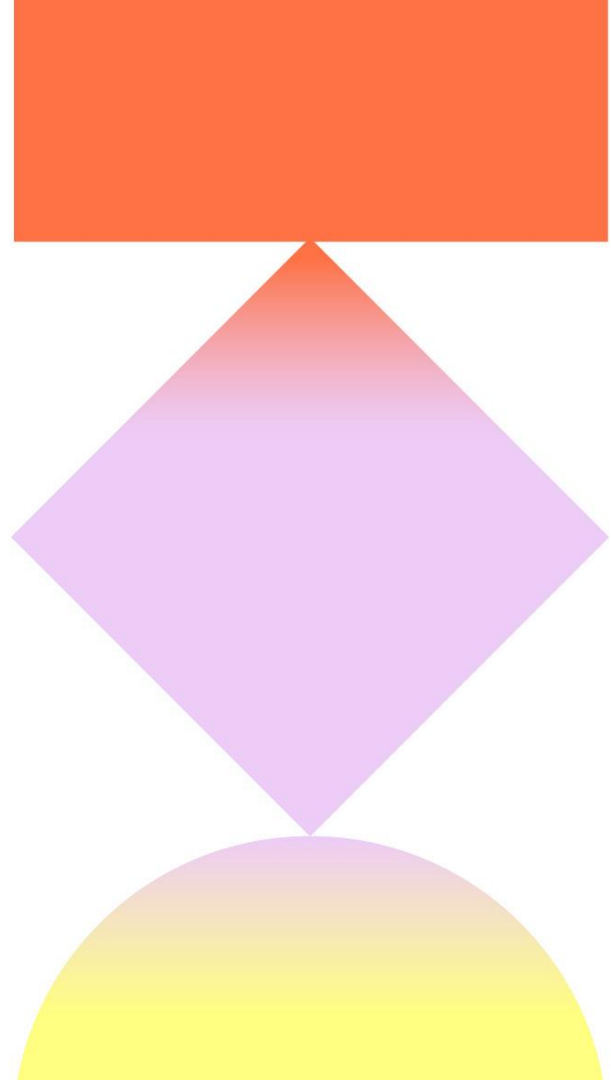


No imposed structure or strict rules of procedure.



## Output:

Envisioning reports: (re)statement of the problem, solution or alternative solutions, and an outline of the proposed implementation process.



# Contact information:

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For more information about  
The Una Europa Future UniLab,  
please contact:



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Future UniLab  
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