

# Future UniLab



Una Europa

”There’s almost no reflection of what the university should look like in 10,20,30 years’ time and we need a space for that... The question is how do we make it possible to think outside the box on a regular basis?”

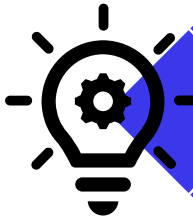


Bartosz Brożek, Lead of Una Europa Future UniLab

# The Una Europa Future UniLab is a space for:

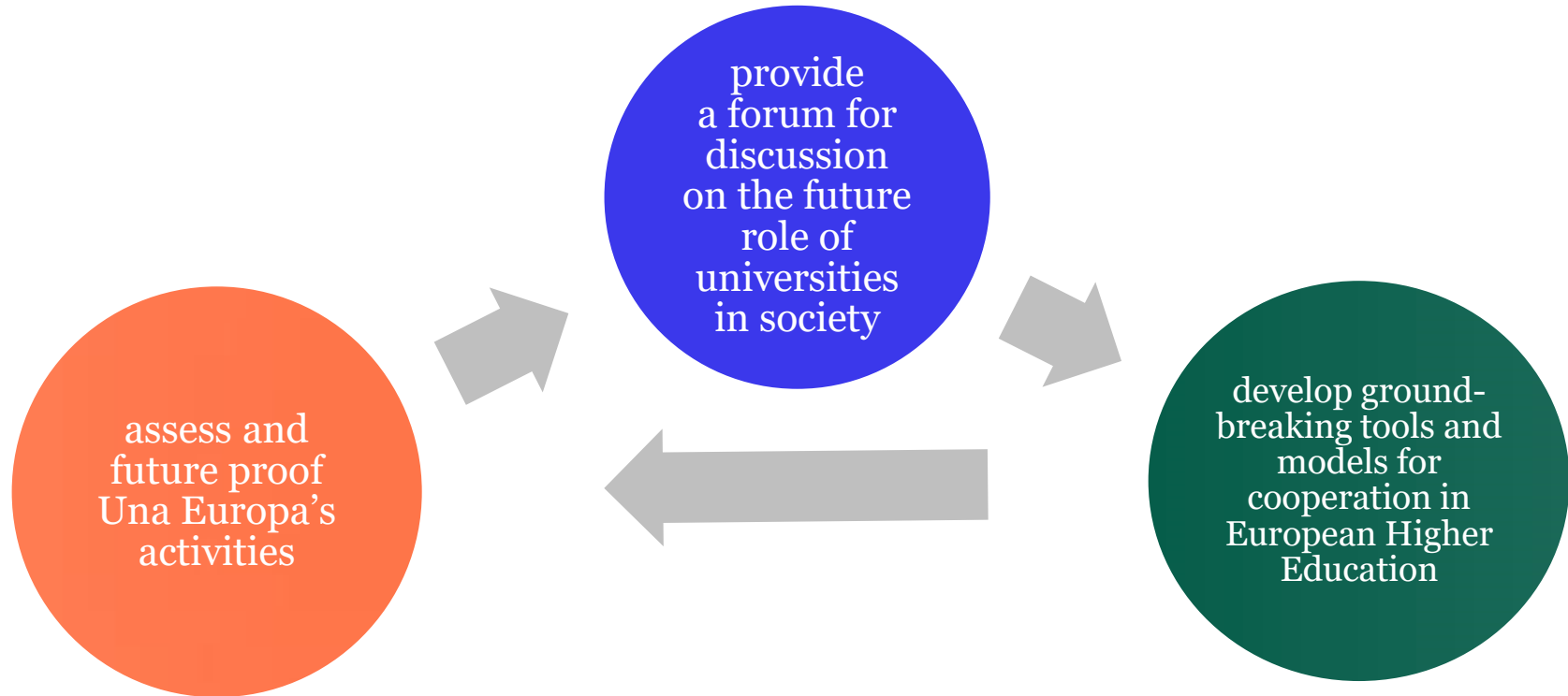


STRATEGIC  
REFLECTION

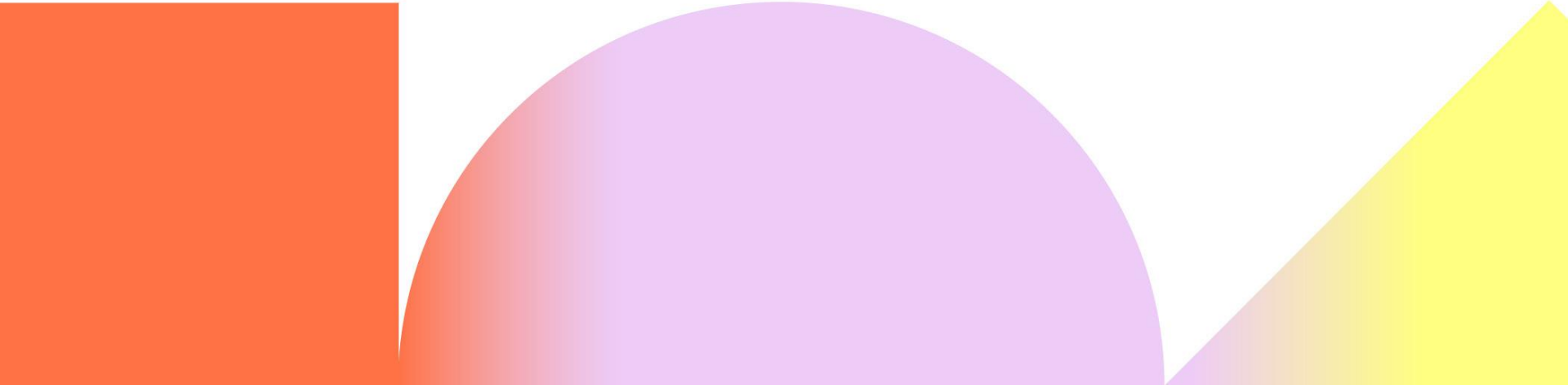


INNOVATION

# The Future UniLab serves as the think tank of Una Europa. Designed as a 'living laboratory', it aims to:



The Future UniLab will develop a new method for discussing the obstacles and opportunities European universities face when they join forces to “Europeanise” their activities.



# The goals the Future UniLab are:



to rethink the role and  
functioning of  
universities

to develop innovative  
instruments to foster  
cooperation and  
creativity

to initiate and  
moderate discussion  
within Una Europa and  
beyond, pertaining to  
all aspects of the  
university's mission

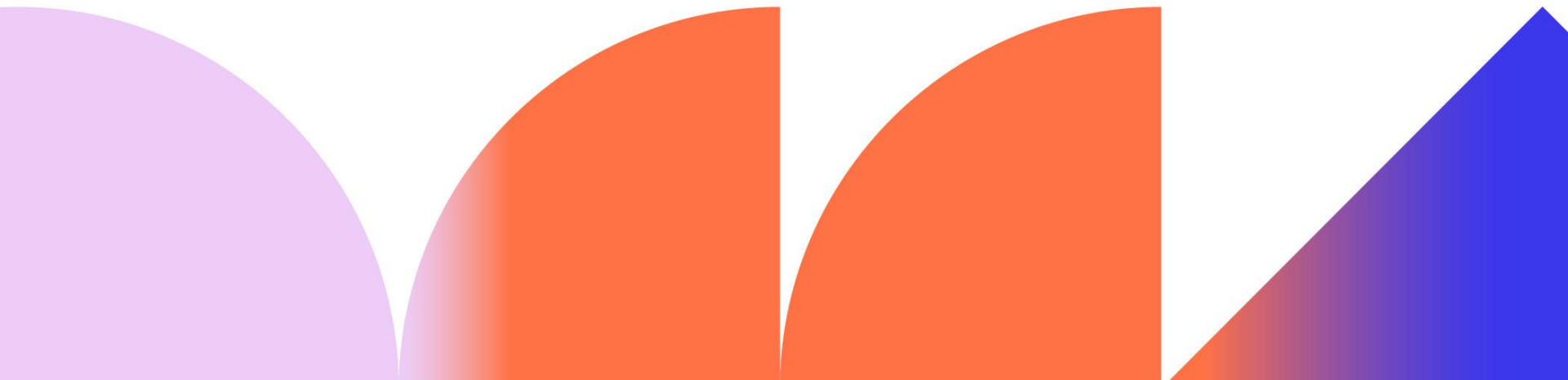
# Unique methodology

The Future UniLab embodies a unique methodology which gives rise to innovative, **out-of-the-box** thinking and **problem-solving**.

una  
europa



We identify **fundamental problems** connected to the functioning of the universities and appoint **visionary** teams, consisting of creative specialists from within and outside of academia, to offer innovative solutions to the problems. These visionary ideas are translated into workable, scalable, and translatable formats by teams of **implementers**.





# Visionaries

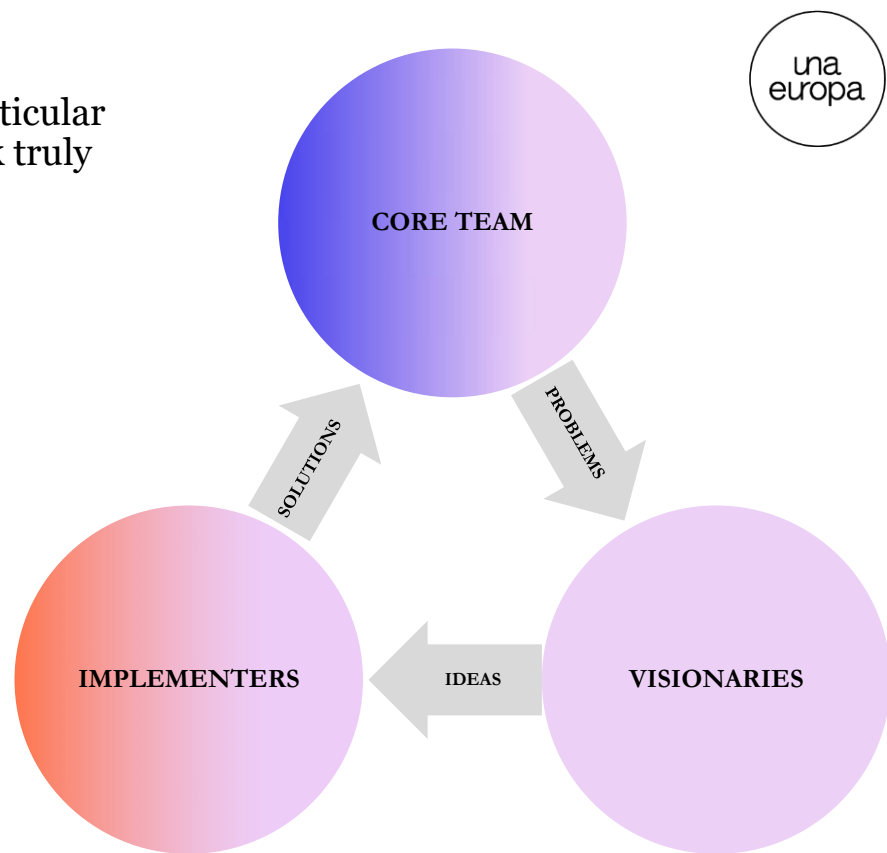
The teams of visionaries will be appointed to work on particular issues. They will be given the freedom to dream and think truly out of the box.

# Implementers

The teams of implementers, will consist mainly of professionals from the Una Europa partners and will be tasked with the crucial “reality check” for the dream scenarios.

# Core Team

The *core team* coordinates the Future UniLab activities and acts as the main interlocutor for policy makers. It will play a central role in differentiating “fundamental questions” and “short-term problems” and defining the appropriate discussion forum, within the UniLab and beyond.



# Meet our Core Team



**Prof. Bartosz Brożek**, Work Package Lead Future UniLab, Director of the Copernicus Center for Interdisciplinary Studies, Vice-Dean of the Faculty of Law and Administration, Uniwersytet Jagielloński



**Britta Piel**, Head of Unit: Center for International Cooperation, Division International Affairs, Freie Universität Berlin



**Prof. Mirko Degli Esposti**, Deputy Rector, Vice Rector for Digital Technologies, Università di Bologna



**Prof. Manuel Sintubin**, Professor of Geodynamics, KU Leuven



**Prof. Sian Bayne**, Professor of Digital Education, Assistant Principal for Digital Education, University of Edinburgh



**Dr Michael Gallagher**, Lecturer in Digital Education, member of the Centre for Research in Digital Education, University of Edinburgh



**Prof. David Capitant**, Lawyer, Professor of Law, Paris 1 Panthéon Sorbonne



**Dr Anna-Maria Salmi**, Head of Development, International Affairs, Helsingin Yliopisto

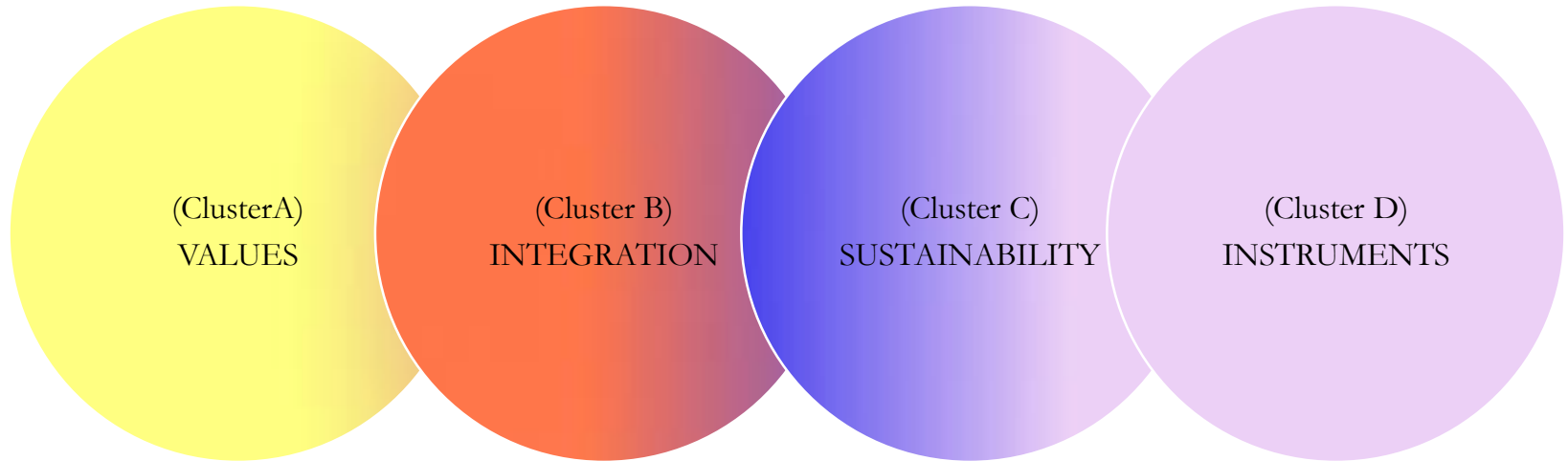


**Dr Guillermo Villaverde López**, Assistant Professor at the Department of Logic and Theoretical Philosophy, Universidad Complutense de Madrid

# The Future UniLab fundamental problems



The goal of the Future University Lab is to address fundamental problems pertaining to the future of universities. These problems may be divided into four different clusters:



# Fundamental Problems



## Values

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1. Which core values should inform the University of the Future to avoid the binaries of the ivory tower and rigid managerialism?
2. How to re-conceptualize universities in order to capture their social and cultural role?
3. What is the essence of the European University of the Future?

## Sustainability

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1. How should universities take the lead in the search for a new balance between human society and the natural environment?
2. How can universities promote the well-being of employees and students and help them flourish?
3. How can universities become future-proof and resilient in an ever more rapidly changing world?

## Integration

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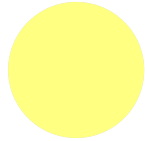
1. Is it reasonable to further integrate various dimensions of the university's mission, and how should this be done?
2. How to facilitate mutual understanding and cooperation between various inter-university actors?
3. How to integrate the universities with their ecosystem - locally, nationally and internationally?

## Instruments

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1. How should the digital dimension of the university of the future be conceived?
2. What should be the management models of the university of the future?
3. How to develop a model of university's comprehensive and balanced communication?

# Fundamental problems to be thoroughly analyzed and elaborated by the visionaries in the first round are:



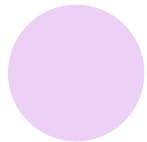
What is the essence of the European University of the Future?



How to integrate the universities with their ecosystem - locally, nationally and internationally?



How can universities become future-proof and resilient in an ever more rapidly changing world?



How should the digital dimension of the university of the future be conceived?

# Future UniLab Values Visionaries



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What is  
the  
essence  
of the  
European  
University  
of the  
Future?

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**Professor Nuria Sánchez Madrid**, Associate Professor in Philosophy



**Professor Hartmut Mayer**, European Studies Centre Director at the University of Oxford



**Anna Zanoli**, President of the Student Council of the University of Bologna



**Tommi Laitio**, Executive Director at the City of Helsinki



**Wojciech Bonowicz**, poet and essayist



**Sven Mastbooms**, CEO of Kindred Spirits



**Dr James Lamb**, Digital Education researcher

# Future UniLab Integration Visionaries:



**Naveed Syed**, Head of Global Networks, Falling Walls Foundation



**Leonardo Corbo**, business expert



**Henna Pursiainen**, CEO of Dare To Learn



**Patrycja Radek**, strategic leader, innovation broker, problem solver



**Professor Noel B. Salazar**, Social and Cultural Anthropologist



**Professor José Manuel Ruano**, expert in public policy analysis



**Professor Chris Speed**, expert in Design Informatics

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How to  
integrate the  
universities  
with their  
ecosystem -  
locally,  
nationally and  
internationally?

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# Future UniLab Sustainability Visionaries:



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How can  
universities  
become  
future-proof  
and resilient  
in an ever  
more rapidly  
changing  
world?

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**Professor Minna Palmroth**, Director of Finnish Centre of Excellence in Research of Sustainable Space



**Professor Justyna Bugaj**, expert in HR and university management



**Michel Bauwens**, Founder of the Foundation for Peer-to-Peer Alternatives



**Dr Andrea Frank**, Head of the Field of Action, Science and Research at Stifterverband



**Professor Soledad Garcia-Ferrari**, expert on current processes of urban development and regeneration



**Professor Cristina Herrero Jáuregui**, expert in biodiversity



**Professor Angelo Paletta**, ProRector of the University of Bologna



# Future UniLab Instruments Visionaries:



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How should  
the digital  
dimension  
of the  
university  
of the  
future be  
conceived?

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**Jackie Strecker**, manager of the UNHCR's educational innovation portfolio



**Professor Sebastiano Moruzzi**, expert in Philosophy, Language Theory and didactic innovation



**Dr Jaakko Kurhila**, Chief Digital Officer (CDO) at the University of Helsinki



**Joanna Zabawa-Kalinowska**, IT expert and cognitive scientist



**Professor Marc Lachieze Rey**, astrophysicist, theorist and cosmologist

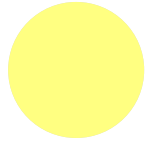


**Professor Timothy D. Drysdale**, Chair of Technology Enhanced Science Education



**Pedro Enríquez de Salamanca**, Creative Researcher and Speculative Designer at Wander

# Fundamental problems to be thoroughly analyzed and elaborated by the visionaries in the second round are:



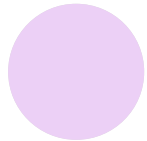
How to re-conceptualise universities in order to capture their social and cultural role in local environments in the face of the contemporary challenges?



How to facilitate mutual understanding and cooperation between various inter-university actors?



How should universities take the lead in the search for a new balance between human society and the natural environment?



How to develop a model of university's comprehensive and balanced communication?

# Future UniLab Values Visionaries



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How to re-  
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universities in  
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challenges?

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**Franziska Schönfeld** – Futures researcher and cultural scientist with a focus on feminist futures and arts education, co-founder of [zukunftsforscherin.de](http://zukunftsforscherin.de)



**Prof. Tuomas M.S. Lehtonen** – Secretary General of the Finnish Literature Society, expert in European history



**Dr Magdalena Lisińska** – Expert in political science, Assistant Professor at the Institute of American Studies and Polish Diaspora



**Dr Georgia Cole** – Chancellor's Fellow, University of Edinburgh



**Gonzalo Delacámara** - Senior Research Fellow and Head of the Water Economics Department. International policy advisor to the European Commission, United Nations Organisation, World Bank Group and the OECD.

# Future UniLab Integration Visionaries:



**Prof. Miriam Flickinger** – Professor of Organization, expert in organization theory, behavioral strategy, and corporate governance



**Prof. Silvia Bernardini** – Professor of English language and translation at the University of Bologna



**Prof. Kai Nordlund** – Professor in computational materials physics, Dean of the Faculty of Science



**Prof. Ronald Barnett** – Emeritus Professor, Univeristy College London, expert in Higher Education, author and keynote speaker



**Prof. Koenraad Brosens** – Professor in Art History at the University of Leuven, PI of Project Cornelia



**Dr Christian Yeomans** – Deputy Director, Edinburgh Global at the University of Edinburgh



**Carlos Almela Mariscal** – Cultural Manager

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How to  
facilitate mutual  
understanding  
and  
cooperation  
between various  
inter-university  
actors?

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# Future UniLab Sustainability Visionaries:



**Dr Michael Bies** – Visiting Professor at the Peter Szondi Institute of Comparative Literature, Freie Universität Berlin



**Prof. Giovanni Emanuele Corazza** – Full Professor at the Alma Mater Studiorum University of Bologna, President of the Fondazione Guglielmo Marconi, founder of the Marconi Institute for Creativity



**Prof. Rose Thorogood** – Assistant Professor in Behavioural Ecology and Chair of Bioresilience Grand Challenge at the University of Helsinki



**Prof. Marcin Grynberg** – Assistant Professor at the Institute of Biochemistry and Biophysics, Polish Academy of Sciences



**Prof. Dave Reay** – Professor of Carbon Management & Education, Director of the Edinburgh Climate Change Institute, University of Edinburgh



**Prof. Laurence Devillers** – Professor of computer science applied to humanities and social sciences. Specialist in machine learning

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How should universities take the lead in the search for a new balance between human society and the natural environment?

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# Future UniLab Instruments Visionaries:



**Dr Elisabeth Holuscha** – Expert in research funding, strategic development and internationalisation, Director Plan W



**Dr Mikołaj Małecki** – Teacher at the Jagiellonian University, CEO Cracow Institute of Criminal Law



**Prof. Raffaele Laudani** – Film Professor of History of political thought, director of Academy of global humanities and critical theory, president of the Foundation for Urban Innovation



**Andra Oprisan** – Design Strategist



**Jennifer Williams** – Expert in poetry, collaboration, creative learning, curation and project management



**Stinne Vognaes** – Master's student of Global Politics and Communication at the University of Helsinki

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How to develop  
a model of  
comprehensive  
and balanced  
university  
communications?

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# Principles & Outputs

Visionaries are to tackle the fundamental problems in a novel way, pooling together the expertise and creativity of the team members.

## Out-of-the-box thinking:

Disregarding the (potential) legal and financial barriers as well as existing approaches to the problem.

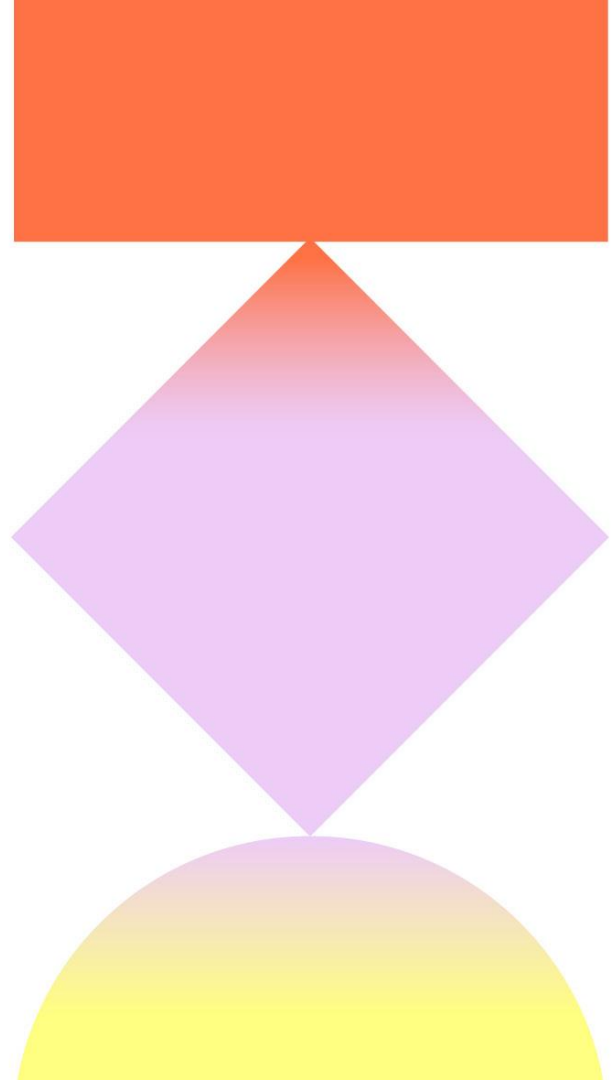


No imposed structure or strict rules of procedure.



## Output:

Envisioning reports: (re)statement of the problem, solution or alternative solutions, and an outline of the proposed implementation process.





# Contact information:

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For more information about  
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